

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: J. Steven Hart
Sent: Mon 8/21/2017 5:37:03 PM
Subject: FW: Court Decision on HFC Regulations

I am going to guess that EPA has not thought about this much yet. Nonetheless, some large US companies like Coca Cola have to make long term investment decisions relating to their refrigerated beverage machines. I think this might be a good topic for you guys to reach out on to the manufacturers. There are all sorts of technical issues that arise when you get rid of HFC's. One is consumer safety. I kept hearing that the replacement technology had some problems-exploding vending machines. Thoughts?

> The U.S. Court of Appeals for the DC Circuit issued an opinion<[https://www.cadc.uscourts.gov/internet/opinions.nsf/3EDC3D4817D618CF8525817600508EF4/\\$file/11328-1687707.pdf](https://www.cadc.uscourts.gov/internet/opinions.nsf/3EDC3D4817D618CF8525817600508EF4/$file/11328-1687707.pdf)> vacating the EPA's 2015 final rule<<https://www.gpo.gov/fdsys/pkg/FR-2015-07-20/pdf/2015-17066.pdf>> titled "Protection of Stratospheric Ozone: Change of Listing Status for Certain Substitutes Under the Significant New Alternatives Policy Program", and remanding to the EPA the issue of whether to promulgate a new rule that retroactively prohibits the use of hydrofluorocarbons (HFCs) as a substitute for ozone-depleting chemicals.

>
> In the 2015 rule, the EPA prohibited the use of HFCs as a replacement for ozone-depleting chemicals. The Court noted that the 2015 rule "prohibited the use of certain HFCs in aerosols, motor vehicle air conditioners, commercial refrigerators, and foams – even if manufacturers of those products had long since replaced ozone-depleting substances with HFCs." The Court found that the "EPA does not have statutory authority to require manufacturers to replace HFCs, which are non-ozone depleting substances, with alternative substances." In remanding the issue to the EPA to potentially develop a retroactive rule prohibiting the use of HFCs as a replacement for ozone-depleting chemicals, the Court set forth three conditions the agency would be required to meet in developing such regulations, including complying "with applicable due process constraints on retroactive decisionmaking." These conditions would be significant hurdles for the EPA to overcome in developing a new rule – assuming the Trump Administration decided to pursue a revised set of regulations to prohibit the use of HFCs.

> >
> <DC Circuit Court 08-08-2017.pdf>

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To: Jackson, Ryan[jackson.ryan@epa.gov]
From: J. Steven Hart
Sent: Fri 9/8/2017 12:11:32 AM
Subject: Re: [Ex. 6 - Personal Privacy]

I see Inhofe and Lankford split on the debt ceiling vote. This exposes you as a liberal

We need to smoke a cigar soon

Sent from my iPad

On Sep 7, 2017, at 5:07 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

Thank you. I like [Ex. 6 - Personal Privacy] I've met him.

From: J. Steven Hart [mailto:jshart@wms-jen.com]
Sent: Thursday, September 7, 2017 5:07 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: Fwd: [Ex. 6 - Personal Privacy]

As a reminder-[Ex. 6 - Personal Privacy] is African American and republican. He is a [Ex. 6 - Personal Privacy] graduate

Sent from my iPad

Begin forwarded message:

From: "Treacy, Dennis" <dtreacy@smithfield.com>
Date: September 7, 2017 at 1:27:19 PM CDT
To: Steve Hart <jshart@wms-jen.com>
Subject: [Ex. 6 - Personal Privacy]

I saw him yesterday and he is ready to serve EPA/Pruitt in any capacity.

Dennis H. Treacy

President,

Smithfield Foundation

Smithfield Foods, Inc.

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To: Jackson, Ryan[jackson.ryan@epa.gov]
From: J. Steven Hart
Sent: Wed 10/18/2017 5:20:09 PM
Subject: Doctors in Puerto Rico: 'Reality here is post-apocalyptic' - Oct. 17, 2017

It really is bad water problem.

<http://money.cnn.com/2017/10/17/news/economy/puerto-rico-hurricane-recovery-doctors/index.html>

Sent from my iPad

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To: Jackson, Ryan[jackson.ryan@epa.gov]
From: J. Steven Hart
Sent: Sun 10/8/2017 5:32:20 PM
Subject: Rex at 5:30 - early dinner

A few of us are going to Rex tonight at the last minute. You are invited with spouse/girlfriend .
Ex. 6 - Personal Privacy ?

Sent from my iPad

On Sep 7, 2017, at 9:39 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

Don't tell anyone my secret.

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6 - Personal Privacy

On Sep 7, 2017, at 8:12 PM, J. Steven Hart <jshart@wms-jen.com> wrote:

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To: Jackson, Ryan[jackson.ryan@epa.gov]
From: J. Steven Hart
Sent: Mon 8/7/2017 5:38:11 PM
[RECALIBRATING THE STATE FEDERAL RELATIONSHIP.docx](#)
[ATT00001.htm](#)

Denis Treacy thought you would be interested in the thoughts of His state agency (Virginia)

From: Treacy, Dennis [mailto:dtreacy@smithfield.com]
Sent: Monday, July 31, 2017 6:40 PM
To: J. Steven Hart
Subject:

Steve, My state agency environmental colleague prepared this .

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RECALIBRATING THE STATE/FEDERAL RELATIONSHIP

When the EPA Regional Offices were created nearly 40 years ago, many State environmental programs were in their infancy and most of the work of implementing Federal Statutes fell to EPA. Since then states have developed significant expertise and capacity and nearly 96% of Federal Environmental Programs are now delegated to the states. Nevertheless, many of the –programs have not sufficiently evolved to accommodate the new reality. In many cases there continues to be a Parent/Child relationship envisioned by some EPA offices. The time has come to re-evaluate the EPA regional role in administration of our environmental programs.

- I. Eliminate redundancy in fully delegated programs.
 - a. Stop permit-by-permit reviews requiring some level of federal input before permits are issued. Program level reviews of state permitting efforts are appropriate.
 - b. Stop federal compliance inspections. Compliance inspections should be done by states to avoid a “double-jeopardy” for the regulated community. Again, program level reviews by EPA are appropriate.
 - c. Leave enforcement efforts to the states with enforcement assistance available from EPA and DOJ upon request. Program reviews by EPA are appropriate.
 - d. EPA’s primary function in delegated programs is a periodic auditing function
 - e. EPA provides technical and policy support to delegated states
 - f. Environmental Management can be more effective with less redundancy, however, this would require a shift of some resources from the Federal to the State level.
- II. Eliminate internal redundancy – currently EPA enforcement has been handled by OECA and the individual media offices, with separate staff for each effort. The States have long advocated that the OECA division is unnecessary and limited enforcement efforts (subject to comments above) should be provided by the media offices as it was prior to the creation of OECA
- III. Develop a standing process to receive state feedback on EPA policy decisions. In the past the States have advocated something like a standing group of representative state leaders to advise the Administrator on state concerns and perspectives prior to final decisions. Other networks might also serve this function.
- IV. Eliminate all Sue-and-Settle activities. Always include the affected state(s) in settlement discussions. Don’t make settlement decisions affecting other jurisdictions without their involvement.
- V. Establish a robust process for internal accountability – There are significant differences in interpretation of federal programs between regions and personnel.
 - a. Regulatory and Policy decisions should be consistent across the agency and regional offices. Policies should be instruments of the Agency as a whole and not

subject to individual opinions that vary. Federal Programs should have a consistent environmental and economic impact across the country.

- b. Eliminate “extra-regulatory” directives from EPA to the states. There have been a number of regional decisions that have pushed the states to go beyond standard regulatory practice because certain individuals think it is “a good idea.” Environmental regulations should be consistently applied and changes in those programs should come at the regulatory level rather than case-by-case.

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: J. Steven Hart
Sent: Thur 8/10/2017 8:58:39 PM
Subject: you met Dennis - i trust him on recommendations

I wanted to highlight three candidates for the Science Advisory Board, who were nominated by our client, Dennis Treacy, the President of the Smithfield Foundation. Each of the nominees would bring a unique perspective to the Board and its work, with all three engaged in key issues facing the EPA.

Ex. 6 - Personal Privacy

All three welcome the opportunity for the EPA to consider their nominations. Each nominee is a resident of Virginia, which would facilitate their active engagement and participation with the SAB.

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To: Jackson, Ryan[jackson.ryan@epa.gov]
From: J. Steven Hart
Sent: Wed 6/28/2017 11:44:58 PM
Subject: Dennis bio- for your edification
Organizational Announcement Corporate Affairs.pdf
ATT00001.txt

He is a Virginia rep on Chesapeake Bay and a conservative R. He is controllable

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Memo

To: Smithfield Employees

From: C. Larry Pope, Chief Executive Officer

Re: Organizational Announcement –
Corporate Affairs

Date: October 12, 2015

I am pleased to announce the following changes to our corporate affairs team effective January 1, 2016:

Dennis Treacy, currently Executive Vice President and Chief Sustainability Officer, has decided to retire from the company effective December 31, 2016. Until that time, he will serve as **President of the Smithfield Foundation**, our nonprofit organization that acts as the philanthropic wing of Smithfield. Dennis will work full time from Richmond in this capacity and will also perform select government affairs and sustainability duties, as well as represent Smithfield with some external organizations and associations throughout 2016.

Keira Lombardo, Senior Vice President of Corporate Affairs, will assume all of Dennis' responsibilities in the areas of sustainability, government affairs, communications, and "people" and will report to me. Keira will lead the sustainability, government affairs, communications, and investor relations efforts of the company. She will continue to serve as our company spokesperson with various internal and external stakeholders and utilize her understanding and knowledge of our business, industry, financial, and operating results to help develop, communicate, and execute our strategic initiatives.

Beginning in 2016, Stewart Leeth, Mike Skahill, Mark Garrett, and their teams, in addition to Kathleen Kirkham, will report to Keira.

Michael Cole, Vice President and Chief Legal Officer, and **Michael Flemming, Vice President and Corporate General Counsel**, will report to **Ken Sullivan, President and Chief Operating Officer**. The other members of the legal department will continue to report to Michael Cole.

Sustainability

Stewart Leeth will become Chief Sustainability Officer in addition to Vice President of Regulatory Affairs. As **Vice President of Regulatory Affairs and Chief Sustainability Officer**, Stewart will continue to lead regulatory initiatives and our corporate sustainability program, as well as direct state government affairs. In addition, Stewart will continue to interact with the legal team in his role. **Bill Gill, Assistant Vice President of Environmental Affairs**, and his team will continue to report to Stewart.

Don Butler will be promoted to **Director of Corporate Affairs** and dedicated to stakeholder engagement in North Carolina. Don will report to Stewart.

Government Affairs

Mike Skahill will be promoted to **Vice President of Government Affairs**, focusing on federal government affairs, including trade, and spend a significant amount of his time in Washington, DC. **Adam Zubowsky, Manager of Government Affairs**, will report to Mike and assist him in federal government affairs, in addition to managing state government affairs outside of North Carolina. Adam will liaise closely with Stewart Leeth on state government affairs.

Communications

Kathleen Kirkham will continue in her current role as **Director of Corporate Communications**, responsible for internal and external communications for Smithfield. **Stephanie King, Corporate Affairs Coordinator**, will also continue in her role facilitating the daily functions and operations of the corporate affairs team and will report to Kathleen.

People

Mark Garrett, our **Chief People Officer**, will remain in his newly created role focusing on developing and implementing our overall people strategy to drive continuous improvement of our work environment and oversee employee development, engagement, and recognition programs, diversity and inclusion initiatives, among other efforts. **John Roth, Director of Talent Development**, and **Emanuel McCrainey, Director of Employee Engagement, Diversity and Inclusion** will continue to report to Mark.

The attached org chart summarizes the structure of the corporate affairs team as of January 1, 2016.

I would like to take this opportunity to thank Dennis for his countless and incredibly valuable contributions to Smithfield, particularly in the area of sustainability, over the past fourteen years. Dennis spearheaded the creation of our best in class sustainability program and reporting, a key focus area for our customers. Please join me in congratulating Dennis on his new role as President of the Smithfield Foundation and extend your support to the corporate affairs team as they continue their work in the important areas of sustainability, government affairs and communications.

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: J. Steven Hart
Sent: Wed 6/28/2017 11:32:37 PM
Subject: Fwd: EPA Budget Hearing
[Senate Appropriations 06-27-2017.docx](#)
[ATT00001.htm](#)

Pruitt is already scheduled to meet with Dennis on July 11 with me along. Dennis is controllable so do not default on this one . I would send Van Hollen a follow up note saying " i already had this meeting on my calendar but was not sure if it was confidential since you ask the question. Senator- we would like to make this a productive meeting . i am happy to publicize your success in making this happen ". Blah blah blah

Call me if you can . No urgency but we need to talk about issues unrelated to the EPA.

Sent from my iPad

Begin forwarded message:

From: "Frank C. Vlossak" <fcvlossak@wms-jen.com>
Date: June 28, 2017 at 7:22:50 PM EDT
To: "Treacy, Dennis" <dtreacy@smithfield.com>
Cc: "J. Steven Hart" <jshart@wms-jen.com>
Subject: EPA Budget Hearing

Dennis-

Note the Van Hollen exchange re: the Chesapeake Bay.

Frank

Chesapeake Bay

Senator Chris Van Hollen (D-MD) asserted the Chesapeake Bay is a "national treasure" and explained six states and the EPA formed a compact to clean up the bay. He said there was an effort to enforce the Total Maximum Daily Load (TMDL) program. He recalled Pruitt's confirmation hearing and noted he committed to working with the states. He asked how the budget meets that commitment. **Pruitt** asserted the TMDL program is reflective of what is good about state cooperation on cleaning up point and nonpoint sources. He said the EPA will work with states to

ensure concerns are addressed. **Van Hollen** asserted eliminating the funding would make it more difficult to reach the goals and opposition to the cut to the Chesapeake Bay program has united the Maryland Congressional delegation.

Pruitt acknowledged it is difficult to get six states together to reach that type of cooperation and commended the states. **Van Hollen** asked Pruitt to meet with the Chesapeake Bay Commission. **Pruitt** agreed.

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CONGRESSIONAL HEARING REPORT

DATE OF HEARING: June 27, 2017

SUBJECT: “Review of the FY2018 Budget Request
for the Environmental Protection
Agency”

COMMITTEE: Senate Appropriations

SUBCOMMITTEE: Interior, Environment, and Related
Agencies

STAFF MEMBER COVERING HEARING: Michaela Boudreaux

Members Present

Republicans: Chairman Lisa Murkowski (AK), Senator Steve Daines (MT)

Democrats: Ranking Member Tom Udall (NM), Full Committee Ranking Member
Patrick Leahy (VT), Senator Jon Tester (MT), Senator Chris Van Hollen (MD)

Witnesses

Scott Pruitt, Administrator, Environmental Protection Agency

- Accompanied by: Holly Greaves, Senior Advisor to the Administrator,
Environmental Protection Agency

Overview

On June 27, the Senate Appropriations Committee’s Interior, Environment, and Related Agencies Subcommittee held a hearing entitled “Review of the FY2018 Budget Request for the Environmental Protection Agency.”

Topics discussed in the hearing included, but were not limited to: (1) budget prioritization; (2) information requests; (3) EPA staffing; (4) Accuracy of EPA Information; (5) Clean Power Plan; (6) Superfund sites; (7) Chesapeake Bay; (8) climate change; (9) WOTUS; (10) TSCA; (11) Air Shed Grant program; (12) Pebble Mine Clean Water Act permits; (13) Renewable Fuel Standard; and (14) methane emissions.

Member Statements

Chairman Lisa Murkowski (R-AK) stated the Environmental Protection Agency's (EPA) FY 2018 budget request totals \$5.7 billion, a change from levels provided in the FY 2017 omnibus appropriations bill. She said for years, the Agency has overstepped its appropriate role, as it has produced rules using questionable legal authority. She argued states were often treated as adversaries. She remarked the Waters of the United States (WOTUS) rule is problematic because it would subject even the most routine projects to EPA scrutiny and noted her concerns were ignored by the Obama Administration. **Murkowski** said the Agency is taking a hard look at duplicative and unnecessary financial assurance requirements for hardrock mining that were advanced during the previous Administration. She said Administrator Pruitt has signaled a desire to refocus the Agency on its core mission and spend more time moving forward on measures that have environmental benefits. **Murkowski** argued Congress can maintain responsible levels of spending at the EPA and unnecessary regulations do not always result in a cleaner environment. She asserted Congress cannot achieve the level of budget cuts proposed in the FY 2018 budget and effectively move forward on this approach. She explained the radon program helps fight the second leading cause of lung cancer and stressed she will push to reject these cuts. **Murkowski** stated she is pleased the budget proposes current funding levels for the Clean Water and Drinking Water State Revolving Fund and continues funding for the Water Infrastructure Finance and Innovation Act (WIFIA) program. She stressed her commitment to ensuring the Agency has the resources it needs to process air, water, and pesticide permits and to implement the new Toxic Substances Control Act (TSCA) law.

Ranking Member Tom Udall (D-NM) argued the budget request is "down right offensive," as it would cut research and enforcement. He said support for states is cut by 45 percent, environmental justice programs are "zeroed out," and all climate change programs are eliminated. He argued nothing was spared and EPA's core is "hollowed out." **Udall** asserted staffing has slid 10 percent over the last decade and the budget has dropped nearly \$1 billion. He argued the budget eliminates about 60 programs, including the Energy Star and WaterSense programs. **Udall** asserted many of the programs the Administration has proposed to eliminate have proven track records. He said the only bright spot is the continued funding for drinking water and clean water infrastructure for states. **Udall** noted Administrator Pruitt has expressed his intent to return responsibility back over to the states, but cut their funding. He argued states rely on the EPA for more than a quarter of the funding needed to carry out their delegated responsibilities. He said states rely on EPA to reduce ozone and monitor water pollution. He argued the budget proposes to cut enforcement by 23 percent. He noted the proposal also cuts 30 percent from Superfund cleanup despite 1,300 sites currently on a waiting list. **Udall** argued the Bonita Peak Mining District, which included Gold King Mine, needs comprehensive remediation, not a "band aid". He stressed the budget cuts research funding in half. He claimed that the budget returns to the "dark ages". He argued the chemical industry has punched loopholes in TSCA and called for the law to be implemented in the balanced way in which it was created. He noted the budget eliminates funding for climate change and the cuts go "hand and glove" with the President's decision to withdraw from the Paris Agreement. **Udall** asserted the budget is

“dead on arrival.” He noted the budget should focus on core responsibilities, but the new EPA thinks it is their core responsibility to cater to industry, to deny science, and walk away from global commitments.

Full Committee Ranking Member Patrick Leahy (D-VT) stressed the budget does not uphold the Agency’s mission and the government should be doubling down on investment. He argued the for investment in the Clean Air Act (CAA) and the Clean Water Act (CWA) He said citizens have a right to clean air and it is troubling that the budget has stooped to “anti-science.” He asserted the EPA has erased the climate change website. **Leahy** noted Vermont is powerless to stop pollution from coming across its borders, which is why there are federal regulations. He argued the Administration is ignoring science and has separated the U.S. from every other country on the planet. He said decades of investment are threatened by the budget, including Lake Champlain. **Leahy** asserted people know both jobs and clean water are possible and do not support Administrator’s Pruitt’s choice between the two. He argued that Pruitt is turning the EPA into the “polluter protection agency” and the budget is “dead on arrival”.

Witness Testimony

Scott Pruitt, Administrator, Environmental Protection Agency, stated the EPA is getting back to the basics and focused on air attainment, air quality standards, clean water infrastructure, superfund, and updating TSCA. He explained when he started at the Agency, he set up three core responsibilities. **Pruitt** stated the EPA is working to bring back the rule of law. He said any action that exceeds the authority set forth by Congress cannot be consistent with the Agency’s core mission. He stressed the EPA is focused on process and regulation through litigation is something the agency will not continue. He asserted process should be respected. **Pruitt** stated the EPA realizes the importance of cooperative federalism. He said the one-size fits all strategy to achieve environmental outcomes is difficult, as states have unique environmental challenges and needs. **Pruitt** noted the EPA can fulfill its core mission with the trimmed budget and will work with the Congress to focus the national priorities with respect to the resources provided. He stated the EPA will continue to work cooperatively with the states to improve air, land, and water. **Pruitt** stressed the EPA is focused on air attainment through compliance, assistance, and enforcement. He asserted the U.S. has made tremendous progress through investment and since 1980, ozone has decreased by 33 percent. He said the EPA will continue to partner with the states to maintain drinking water infrastructure. **Pruitt** argued the EPA should only intervene when the states demonstrate an unwillingness to comply with the law. He stated in regard to contaminated land, the EPA will work to punish bad actors. He said enforcement efforts have produced billions of dollars in cleanup and stressed the Agency will work with partners to enforce the law. He stressed regulatory certainty is key and when the job is done well, there are positive environmental outcomes.

Question and Answer

Budget Prioritization

Chairman Lisa Murkowski (R-AK) asserted a budget is a prioritization of what is important and noted the Drinking Water State Revolving Funds are included in the budget. She stated many other programs have been reduced. She asked Administrator **Pruitt** to explain the prioritization of the budget and how it fits with the EPA's mission. **Pruitt** said it is his goal to make decisions, as there are Superfund sites across the country where it has taken the agency 27 years to make a decision. He asserted it is "unacceptable" and citizens deserve better. **Pruitt** explained with respect to air quality, pollutants have decreased since 1980, but the EPA will engage in enforcement and compliance. He stressed the EPA will collect real-time data, not model data. He stated there is a backlog of state implementation plans at the EPA and there is work to be done through management and leadership.

Ranking Member Tom Udall (D-NM) said there is a mismatch of the stated prioritizes and the funding request. He noted the budget cuts \$150 million in grants for states to reduce air pollution, including \$30 million targeted to areas with the worst air quality. He asked how states can make up for the drop in federal support when several states are still recovering from the recession. **Pruitt** explained the Targeted Air Shed Grants have served a useful purpose and the EPA will discuss the issue further. He stated air transport issues and air quality issues impact regions over state lines. He said the EPA serves an important role in cross-state air pollution issues and will work with Congress to achieve better attainment. **Udall** asserted environmental laws have been delegated to states and questioned how the EPA can expect to do more with less. **Pruitt** noted there will be cooperation and he has met with governors on a number of issues ranging from attainment to Superfund sites. He asserted the EPA needs to make decisions and assist. He explained the EPA just joined Colorado on an enforcement matter against a company. **Udall** asserted the states need the budget to do their job.

Full Committee Ranking Member Patrick Leahy (D-VT) argued that the EPA budget is the worst he has seen. He stated the EPA is providing support for states and regions across the country to clean up lakes. He noted Lake Champlain is the largest body of fresh water outside of the Great Lakes. He argued Vermont embraced the EPA's assistance to clean up point and nonpoint sources, but the Trump Administration budget would erase financial support. He asked if the proposal would be a setback to cleaning up the Lake. **Pruitt** acknowledged that the Great Lakes Initiative has meaningful objectives. **Leahy** asked if the budget cut would set back the cleanup. **Pruitt** replied the support the EPA provides is important.

Information Requests

Ranking Member Tom Udall (D-NM) said it is a long standing practice to request information from federal agencies and asked **Pruitt** to respond to all questions from Committee Democrats. **Pruitt** agreed and noted during the confirmation process, he

met with several majority and minority members. He stressed he will work to respond to information and to address Udall's concerns.

EPA Staffing

Ranking Member Tom Udall (D-NM) stated the budget proposes to cut 3,800 employees. He noted the FY 2017 bill provided funding to maintain the current staffing level. He stressed the Committee will have a say on any decisions and asked if Pruitt will take the Committee's direction on staffing. **Pruitt** responded there have been no "pink slips" issued by the Agency. He said EPA respects the role of Congress.

Chairman Lisa Murkowski (R-AK) asked the Agency's progress in filling regional administrator positions acknowledging they are not subject to Senate confirmation. **Pruitt** explained the EPA is making progress and expressed hope that regional administrators will be appointed soon.

Accuracy of EPA Information

Senator Chris Van Hollen (D-MD) contended that there is inaccurate information coming out of the EPA. He said there was an article in the New York Times reporting a case in which the EPA tried to change the testimony of a staff member. He asked Administrator Pruitt if he is aware of the instance. **Pruitt** replied he is not familiar with the article. **Van Hollen** asked if accuracy was important. **Pruitt** stressed he takes scientific review very seriously.

Clean Power Plan

Senator Steve Daines (R-MT) noted there are flaws in the Clean Power Plan and the standards were unattainable. He argued it was an economic disaster, as 7,000 jobs were lost in Montana.

Superfund Sites

Senator Steve Daines (R-MT) expressed concern with the proposed cuts to the Superfund program, as Montana has 19 sites. He noted during the confirmation process, he asked for a commitment to cleaning up the sites. He stressed there is a lack of transparency with local governments. He asked Pruitt what aspects he would like to improve. **Pruitt** stressed sites are not isolated in the length of time they are listed. He stated the EPA will work closely and collaboratively at the local level and will make sure local voices are heard. **Daines** asked how to respond to the criticisms of the EPA and how to engage communities and those who are frustrated with the lack of progress. **Pruitt** stressed there are several vendors involved with remediation and he is working to

gain more consistency in how the EPA responds to Superfund sites. He stated he is working to update best practices and there are several opportunities in remediation. **Daines** asked for a commitment to review each of Montana's Superfund sites. **Pruitt** agreed and said he would work to set up a work management plan for cleanup. He noted in several sites across the country there is a lack of urgency. **Daines** stated he would submit recommendations on how to improve the program.

Senator Jon Tester (D-MT) noted the Superfund program budget is cut by \$215 million. He stated Butte, Montana has a pit full of toxic water that is so bad, geese are dying. He asserted the Superfund site will start impacting drinking water and it is a "big dollar project." He argued it would consume the entire Superfund budget. **Tester** noted **Pruitt** said he would punish the bad actors. He asked how the budget meets the core mission of the EPA. **Pruitt** said 60 percent of Superfund sites are privately funded. He stressed the EPA goes to the responsible parties and negotiates rather than demanding funds for cleanup. **Tester** asked what would happen if the polluter refuses to pay. **Pruitt** stated the EPA would sue. **Tester** noted the EPA negotiates and the local communities are often left out of the conversation. He asked **Pruitt** to include community groups. **Pruitt** replied it will not be "business as usual."

Chairman Lisa Murkowski (R-AK) said she has interests that she has been trying to advance over the years and has worked with former EPA Administrator McCarthy. She asked **Pruitt** to work on those issues. **Pruitt** agreed. **Murkowski** noted the federal government has failed to cleanup land, including lands given to Alaskan natives. She said there is no lead agency on the issue and there should be interagency cooperation. She asked **Pruitt** to meet with her on the issue. **Pruitt** replied there are Superfund sites that have multiple agency jurisdictions and interagency collaboration is important. He argued many times, decisions are dragged on over years and noted working with agencies is difficult.

Chesapeake Bay

Senator Chris Van Hollen (D-MD) asserted the Chesapeake Bay is a "national treasure" and explained six states and the EPA formed a compact to clean up the bay. He said there was an effort to enforce the Total Maximum Daily Load (TMDL) program. He recalled **Pruitt's** confirmation hearing and noted he committed to working with the states. He asked how the budget meets that commitment. **Pruitt** asserted the TMDL program is reflective of what is good about state cooperation on cleaning up point and nonpoint sources. He said the EPA will work with states to ensure concerns are addressed. **Van Hollen** asserted eliminating the funding would make it more difficult to reach the goals and opposition to the cut to the Chesapeake Bay program has united the Maryland Congressional delegation. **Pruitt** acknowledged it is difficult to get six states together to reach that type of cooperation and commended the states. **Van Hollen** asked **Pruitt** to meet with the Chesapeake Bay Commission. **Pruitt** agreed.

Climate Change

Chairman Lisa Murkowski (R-AK) noted Alaska has seen the effects of the changing climate and the budget eliminates climate change programs. She asked what common sense elements of the proposal would have a positive impact on the environment. **Pruitt** replied the greatest progress has been with mobile sources, including Corporate Average Fuel Economy (CAFE) standards. He stressed there has also been progress on the CO2 footprint from industry. He said technology has contributed to some of the progress and reiterated the most progress has been made on the mobile source category.

Ranking Member Tom Udall (D-NM) asked **Pruitt** for his position on climate change. **Pruitt** explained CO2 is impacting the climate and human activity contributes to that in some measure. He stated when the Clean Air Act was amended in 1990, there was discussion on whether CO2 was meant to be regulated. He asserted the EPA is responding to the CO2 issue and evaluating the tools in the tool box.

Senator Chris Van Hollen (D-MD) asked why the EPA took down the climate change website. **Pruitt** explained there were changes to the website. He said there have been changes to the CAA and there is ongoing review with regards to what authority the EPA has to address the issues.

WOTUS

Chairman Lisa Murkowski (R-AK) asserted she is pleased with the reexamination of the WOTUS rule. She asked for the Agency's schedule once the previous rule has been rescinded. **Pruitt** replied that the proposed rule to repeal the WOTUS rule has been sent to the Federal Registrar for publication. **Murkowski** asked for the process moving forward. **Pruitt** explained the 2015 rule created a lack of clarity and a situation in which land owners across the country were unsure if their streams were subject to EPA jurisdiction. He said the EPA is aiming to provide clarity and submit a proposed rule replacing the WOTUS rule by the end of this year. **Murkowski** noted about two-thirds of the land in Alaska is considered a wetland and asked for Alaska to have an opportunity to work on the impact of the proposal. **Pruitt** explained the EPA has already engaged with tribes and states on the issue and robust discussions are occurring.

TSCA

Ranking Member Tom Udall (D-NM) noted the proposal cuts programs vital to TSCA and argued strong implementation requires a strong EPA. He asked how to reconcile the cuts with support for a timely TSCA implementation. **Pruitt** noted TSCA requires that any new chemicals are approved by the Agency, and he is working to address the backlog of chemicals. He stressed that the Office of Research and Development (ORD) can provide technical assistance to the states to address air attainment and water quality issues. **Udall** expressed concern with the TSCA framework rules and asked

Pruitt to provide a comprehensive review of chemicals. He asked Pruitt for a commitment not to “cherry pick” conditions of use when evaluating chemicals for safety. **Pruitt** replied the statute requires a risk-based assessment on chemicals and that is what the EPA will apply.

Pebble Mine Clean Water Act Permits

Chairman Lisa Murkowski (R-AK) noted there was a settlement reached with the Pebble Limited Partnership that would allow Pebble to apply for a Clean Water Act permit. She stated as part of the settlement, EPA agreed to withdraw the proposed clean water determination and agreed to do so within 60 days. She expressed concern if the Agency uses the entire 60 days, the withdrawal could happen in July, which is in the middle of the fishing season. She said the timing may limit participation. She asked Pruitt for a commitment to have a reasonable comment period of 90 days. **Pruitt** explained all voices should be heard and the EPA’s decisions are based on the restoration of due-process.

Renewable Fuel Standard

Ranking Member Tom Udall (D-NM) expressed concern with the Renewable Fuel Standard’s (RFS) implementation as it has lead to widespread land conversion and said the EPA is charged with the reviewing standards. He asked Pruitt for a response to his recently submitted letter and the production of reports required by the statute. **Pruitt** replied he would respond to the letter. **Udall** argued the RFS is not working in the way Congress intended. He asked Pruitt if he agrees Congress should encourage more advanced biofuels rather than only promoting conventional corn ethanol. **Pruitt** asserted Congress set forth four categories under the advanced and conventional banners. He explained the statute is difficult to administer because Congress has been prescriptive and the very specific blended gallons have not been achieved in the various categories. He stated he will work with Congress to address the requirements.

Methane Emissions

Ranking Member Tom Udall (D-NM) noted Pruitt recently proposed a two year suspension for the oil and gas industry to comply with the leak detection and repair requirements of the new source performance standard that limits methane emissions. He asserted the regulation was designed to cut methane pollution by 40 percent from 2012 levels. **Udall** stated the cost savings for the oil and gas industry will be more than \$173 million. He argued the suspension puts children’s health at risk and asked if the suspension signals that the EPA will begin a formal rule making process to replace it with a new rule that will protect the health of the environment and children. **Pruitt** stressed it is not intended to send a message in any particular way. He explained there is insufficient information and the delay was put in place to address the missing information needed for implementation. **Udall** asked if the EPA should have a role in regulating methane emissions. **Pruitt** asserted the EPA should have a role.

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: J. Steven Hart
Sent: Mon 7/10/2017 5:20:53 PM
Subject: FW: CONFIRMED: Meet & Greet w/Administrator Pruitt - July 11

Ryan- Dennis has ask me to join him tomorrow. He is a good guy and can be trusted. He is coming in as the business rep on the Chesapeake Bay Foundation- another of your controversies.

From: "Barbery, Andrea" <Barbery.Andrea@epa.gov>
Date: June 22, 2017 at 11:38:09 AM EDT
To: "Treacy, Dennis" <dtreacy@smithfield.com>
Cc: "Woodward, Cheryl" <Woodward.Cheryl@epa.gov>
Subject: **CONFIRMED: Meet & Greet w/Administrator Pruitt - July 11**

Hi Mr. Treacy,

I'm pleased to confirm that Administrator Pruitt is holding **Tuesday, July 11**, from **10:00 – 10:30 a.m.** to meet with you here at his office in Washington, DC.

Copied on this email is Ms. Cheryl Woodward, who will coordinate with you on logistics. I'll also continue to be available if you have any questions or need anything further.

Thank you again for your interest and availability to meet and engage with EPA!

Andrea Barbery

Office of Intergovernmental Relations

U.S. Environmental Protection Agency

202-564-1397

Dennis H. Treacy

President,

Smithfield Foundation

Smithfield Foods, Inc.

On Jun 21, 2017, at 2:24 PM, Barbery, Andrea <Barbery.Andrea@epa.gov> wrote:

Hi Mr. Treacy –

A couple of options: Tues/July 11th in the morning or Wed/July 12th in the afternoon.
Any preference?

Thanks,

Andrea Barbery

Office of Intergovernmental Relations

U.S. Environmental Protection Agency

202-564-1397

From: Treacy, Dennis [<mailto:dtreacy@smithfield.com>]

Sent: Monday, June 19, 2017 3:38 PM

To: Barbery, Andrea <Barbery.Andrea@epa.gov>

Subject: Re: Thanks

The first part of the week is good

Dennis H. Treacy

President,

Smithfield Foundation

Smithfield Foods, Inc.

On Jun 19, 2017, at 1:09 PM, Barbery, Andrea <Barbery.Andrea@epa.gov> wrote:

Good afternoon, Mr. Treacy –

How does the week of July 11th look for you? We'll do our best to make the schedules to align...

Thanks,

Andrea Barbery

Office of Intergovernmental Relations

U.S. Environmental Protection Agency

202-564-1397

From: Treacy, Dennis [<mailto:dtreacy@smithfield.com>]

Sent: Monday, May 15, 2017 4:54 PM

To: Barbery, Andrea <Barbery.Andrea@epa.gov>

Subject: Re: Thanks

I completely understand Andrea. July is looking really good for me and I will change things if there is a conflict. Please ask them to pencil me in for a July date of their choosing and I will be there. Thanks very much.

Dennis H. Treacy

President,

Smithfield Foundation

Smithfield Foods, Inc.

On May 15, 2017, at 4:34 PM, Barbery, Andrea <Barbery.Andrea@epa.gov> wrote:

Mr. Treacy,

My apologies in the delay in getting back to you. I just heard back about the Administrator's travel schedule. He'll be out of the country beginning the 7th (this is why he can't attend the Bay Exec Council mtg). I'm told between the June travel and budget hearings, it seems sensible to look to July for a meeting. I can submit a generic request up to his office, unless you have a specific date in July/August you'd like to pitch?

Thanks,

Andrea Barbery

Office of Intergovernmental Relations

U.S. Environmental Protection Agency

202-564-1397

From: Treacy, Dennis [<mailto:dtreacy@smithfield.com>]
Sent: Friday, May 05, 2017 7:18 PM
To: Barbery, Andrea <Barbery.Andrea@epa.gov>
Subject: Re: Thanks

How about June 7 or 9?

Dennis H. Treacy

President,

Smithfield Foundation

Smithfield Foods, Inc.

On May 5, 2017, at 6:21 PM, Barbery, Andrea <Barbery.Andrea@epa.gov> wrote:

Mr. Treacy, you beat me to it!

Thank you for your email, and for chatting with me this morning. It was a pleasure to meet you, and I can imagine the CBC is grateful to have citizen reps like you with – wow -- quite extraordinary qualifications!!

Let me get this request up to the Administrator's office and see if there's a time we can connect the two of you. Since you're half a day's drive away, it'd be great if we could combine this with some other opportunity you have to come to DC. If you could give me a general timeframe, that might help us pinpoint a specific date.

Thanks, and I look forward to seeing you here at EPA!

Andrea Barbery

Office of Intergovernmental Relations

U.S. Environmental Protection Agency

202-564-1397

From: Treacy, Dennis [<mailto:dtreacy@smithfield.com>]
Sent: Friday, May 05, 2017 6:11 PM
To: Barbery, Andrea <Barbery.Andrea@epa.gov>
Subject: Thanks

Andrea, Thanks to you and the EPA team for coming to the Chesapeake Bay Commission meeting today. You guys have an interesting and sometimes tough job in this time of transition. We know that. Your

openness was noticed and appreciated.

As I mentioned after the meeting I am the new citizen appointee to the Chesapeake Bay Commission. I am not an elected official. However, I have been in the environmental field my entire career and am now newly retired (My wife would not agree with me about the retired comment!).

I was Gov. Jim Gilmore's appointed DEQ director years ago after working for him as an assistant attorney general. For the last 15 years I have worked for Smithfield Foods ultimately the Executive VP and Chief Sustainability Officer. I currently chair the Virginia Chamber of Commerce and serve as Vice rector of the Virginia Tech Board of Visitors.

I tell you all of that because I have acquired a focused and unique view of environmental protection. I have seen it from all sides. We spoke about a meeting with Mr Pruitt. If he is interested so am I. He and the President have great opportunity. I would love to discuss some of this with the Administrator.

In any event Andrea I appreciate the time you took to talk to me in this hectic time. Let me know if I need to send you any more information or answer any questions. I have always tried to have productive problem solving discussions with EPA and would love to continue that.

Dennis H. Treacy

President,

Smithfield Foundation

Smithfield Foods, Inc.

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To: Jackson, Ryan[jackson.ryan@epa.gov]
From: J. Steven Hart
Sent: Mon 11/27/2017 7:43:19 PM
Subject: FW: Inside EPA on Dourson Nomination

Having dinner with Burr tonight- should I try to move him or want to just give up?

Subject: Inside EPA on Dourson Nomination

Dourson Likely To Continue Advisor Role At EPA If GOP Fails To Act On Pick

November 27, 2017

Michael Dourson, the Trump administration's controversial nominee to lead EPA's toxics office, is likely to continue in his role as an adviser to Administrator Scott Pruitt if the Senate GOP declines to act on his stalled nomination, sources say, suggesting there may be an incentive for Republicans to avoid considering the nominee and for the administration to maintain his pick.

The sources cite several cases during the Obama and other administrations when nominees for top EPA jobs continued playing similar advisory roles at the agency even though their nominations failed to advance in the Senate.

As a result, sources expect that Dourson could continue for some time to serve in his current role as Pruitt's advisor on chemical issues as long as the Senate doesn't vote on his nomination and he retains the administration's support.

By contrast, if the Senate were to act and the nomination were to fail, Dourson would face pressure to depart. "There are not a lot of examples at EPA of a nominee being affirmatively voted down by the Senate," one former EPA official says. "If that happened, he couldn't stay."

Dourson, a former EPA risk assessor and industry consultant, has faced strong opposition from Democrats and environmentalists, who fear he would undermine efforts to implement the reformed Toxic Substances Control Act.

But his nomination is in shaky territory after North Carolina's two Republican senators -- Richard Burr and Tom Tillis -- came out in opposition to the nomination over his past work on behalf of industry groups involved in several major chemical contamination issues in the state. A third GOP senator, Susan Collins (R-ME), has also indicated she is leaning against his confirmation.

Even Democrats who might otherwise support the nominee have declined to do so or to take a public position. As one example, Sen. Joe Manchin (D-WV), whose state is home to at least two high-profile chemical release events where Dourson helped industry develop less-protective safety standards, issued a statement declining to support Dourson.

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To: Jackson, Ryan[jackson.ryan@epa.gov]
From: J. Steven Hart
Sent: Thur 6/1/2017 7:15:34 PM
Subject: Paris Climate Change Accord

the Daily Beast gets an early report??

Multiple sources are reporting that WH energy policy adviser has informed the Hill of the move.

<http://www.thedailybeast.com/trump-will-announce-us-withdrawal-from-paris-accord?via=desktop&source=copyurl>

The United States will withdraw from the Paris Climate Accord, President Donald Trump will announce at a Rose Garden speech this afternoon. On a conference call with Capitol Hill staffers ahead of the speech, White House energy policy adviser Michael Catanzaro confirmed that “the United States is getting out of the Paris agreement.” Trump, Catanzaro said, “will be open to and will immediately be looking for a better deal.” A source provided The Daily Beast with the call-in information. The process could be a lengthy one. Catanzaro said the administration will follow the steps for withdrawal laid out in the deal itself. “We will initiate the process, which, all told, takes four years in total. But we’re going to make very clear to the world that we’re not going to be abiding by what the previous administration agreed to.” Trump’s withdrawal from the accord fulfills a major campaign promise, and dovetails with his “America First” mantra, a point stressed by White House deputy communications director Raj Shah in a separate conference call with conservative think tanks and pundits. “The president’s action today is going to be in keeping with the president’s pledge to put American workers first,” Shah said. He asked those on the call write statements, op-eds, and tweets supporting the president’s decision. “I can’t explicitly state what the president is going to announce in an hour and a half, but I can say that I doubt folks on this call will be disappointed,” Shah assured them.

—*Lachlan Markay*

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To: Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Vicki Hart[vhart@hhs.com]
From: J. Steven Hart
Sent: Mon 5/22/2017 12:11:18 PM
Subject: Ex. 6 - Personal Privacy

U.S. GOVERNMENT PRINTING OFFICE: 2015-12-15 Resume.pdf

Ex. 6 - Personal Privacy will be in DC this week. Would you have time to meet with him?

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To: J. Steven Hart[jshart@wms-jen.com]
From: Jackson, Ryan
Sent: Wed 10/18/2017 8:30:35 PM
Subject: RE: Meetings this week ?

I have a PhD in cluster

From: J. Steven Hart [mailto:jshart@wms-jen.com]
Sent: Wednesday, October 18, 2017 4:27 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: Re: Meetings this week ?

Thanks. Mulvaney called us in with treasury et al, its a cluster. I will get our infrastructure team to give me some times next week

Sent from my iPad

On Oct 18, 2017, at 10:11 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

If they still have availability Thursday and Friday I'm around.

From: J. Steven Hart [mailto:jshart@wms-jen.com]
Sent: Tuesday, October 10, 2017 8:14 AM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: Meetings this week ?

I unfortunately represent the Puerto Rico Financial Control Board.

I do not need a meeting but might be good optics for you to be concerned about the water infrastructure. The electric grid is our first concern but there are going to be huge health issues related to the water treatment facility . I describe the health crisis as the largest in the Americas since Columbus brought European disease to the New World.

Natalie Jaresko, the Board's exec director is in town this week along with the Dep GC, Kyle Rifkind. We are doing Hill briefings on liquidity needs and pending litigation

Happy to bring them by to meet you. I just want to offer when i have senior execs in town . The Chairman , Jose Carrion, will be here next Monday assuming we can get him out of Puerto Rico following Speakers Ryan's visit on Friday

Natalie/Kyle availability : Starting today at 12:30 and through Thursday noon. We have lots of requests from the Hill and will start filling in the schedule this morning

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To: J. Steven Hart[jshart@wms-jen.com]
From: Jackson, Ryan
Sent: Sun 10/8/2017 5:47:14 PM
Subject: Re: Rex at 5:30 - early dinner

Thank you. I'm under the weather today. Pretty bad head cold. Ex. 6 - Personal Privacy and I love that place though so thanks. Next time.

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6 - Personal Privacy

On Oct 8, 2017, at 1:33 PM, J. Steven Hart <jshart@wms-jen.com> wrote:

A few of us are going to Rex tonight at the last minute. You are invited with spouse/girlfriend . Are you married yet?

Sent from my iPad

On Sep 7, 2017, at 9:39 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

Don't tell anyone my secret.

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6 - Personal Privacy

On Sep 7, 2017, at 8:12 PM, J. Steven Hart <jshart@wms-jen.com> wrote:

I see Inhofe and Lankford split on the debt ceiling vote. This exposes you as a liberal

We need to smoke a cigar soon

Sent from my iPad

On Sep 7, 2017, at 5:07 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

Thank you. I like Anthony. I've met him.

From: J. Steven Hart [mailto:jshart@wms-jen.com]
Sent: Thursday, September 7, 2017 5:07 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: Fwd: Anthony Moore

As a reminder- Anthony is African American and republican. He is a VMI chemistry graduate

Sent from my iPad

Begin forwarded message:

From: "Treacy, Dennis" <dtreacy@smithfield.com>
Date: September 7, 2017 at 1:27:19 PM CDT
To: Steve Hart <jshart@wms-jen.com>
Subject: Anthony Moore

I saw him yesterday and he is ready to serve EPA/Pruitt in any capacity.

Dennis H. Treacy

President,

Smithfield Foundation

Smithfield Foods, Inc.

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To: J. Steven Hart[jshart@wms-jen.com]
From: Jackson, Ryan
Sent: Mon 4/17/2017 6:28:05 PM
Subject: RE: [Ex. 6 - Personal Privacy] EPA Application [WARNING: DKIM validation failed]

On it.

From: J. Steven Hart [mailto:jshart@wms-jen.com]
Sent: Friday, April 14, 2017 2:51 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Cc: Vicki Hart <vhart@hhs.com>
Subject: Fwd: [Ex. 6 - Personal Privacy] EPA Application [WARNING: DKIM validation failed]

I seldom talk to Scott but Vicki does. She has talked to Scott about this kid who is important to us. He told Vicki to talk to you about how to handle this.

I am not sure personally that this is a good idea for [Ex. 6 - Personal Privacy] unless he is working near you. Sticking him down in the bowels is death at EPA.

His family is all [Ex. 6 - Personal Privacy] by the way.

From: [Ex. 6 - Personal Privacy] [mailto:[Ex. 6 - Personal Privacy]]
Sent: Monday, March 27, 2017 6:36 PM
To: J. Steven Hart
Subject: [Ex. 6 - Personal Privacy] EPA Application

Hi Mr. Hart,

Attached are the relevant sections of my EPA application.

There was also drop down menu section asking which areas/agencies I desired to work. For agency, I selected EPA. For positions I selected Policy positions, Financial/Research Positions, and for policy areas I selected Environmental, Economy, Technology, Banking/Financials.

Thank you for taking the time to help me with this.

Sincerely,

Ex. 6 - Personal Privacy

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To: J. Steven Hart[jshart@wms-jen.com]
From: Jackson, Ryan
Sent: Thur 6/1/2017 4:31:47 PM
Subject: RE: How Bannon and Pruitt boxed in Trump on climate pact - POLITICO

I think you may know when we do.

From: J. Steven Hart [mailto:jshart@wms-jen.com]
Sent: Thursday, June 1, 2017 12:19 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: FW: How Bannon and Pruitt boxed in Trump on climate pact - POLITICO

Good read

When you have something official on Paris, please include me on your early distribution list

Subject: How Bannon and Pruitt boxed in Trump on climate pact - POLITICO

<http://www.politico.com/story/2017/05/31/trump-paris-climate-agreement-239008>

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To: Hupp, Sydney[hupp.sydney@epa.gov]
From: J. Steven Hart
Sent: Mon 3/27/2017 6:27:32 PM
Subject: FW: Meeting Request with Secretary of State Rex Tillerson [WARNING: DKIM validation failed]

Sydney- I see I mistyped this response to you last week. I just figured it out. Hopefully, Ryan gave you this message. I apologize

From: J. Steven Hart
Sent: Tuesday, March 21, 2017 10:37 AM
To: 'hupp.sydney@epa.gov'
Cc: 'jackson.ryan@epa.gov'
Subject: FW: Meeting Request with Secretary of State Rex Tillerson

I had to go back and refresh my memory. Muhtar is only in DC today and is now arriving at Dulles just in time to make the awards ceremony. He is returning to Atlanta tonight. He is not attending the event tomorrow at the State Dept. Basically, if Scot was going to the awards ceremony, Muhtar was going to pull aside and offer to help you on your water projects.

Coke has enormous expertise in clean water development since you cannot bottle Coke with dirty water. Interestingly, they are the largest US employer in Africa because of their clean water projects.

Do you know if Scot is attending the conference tomorrow (3/22) at State? Jon Radtke, who is the chief water steward for Coke in North America, will be representing Coke. He works with EPA on many fronts like recycling, watershed projects etc. He can speak for Muhtar and confirm that Coke wants to offer the system as a resource.

Does Ryan speak to mere mortals now that he was seen on Air Force One on the evening news???

Subject: Meeting Request

- Muhtar Kent, CEO and Chairman of the Board for The Coca-Cola Company, will be in Washington, DC on Tuesday, March 21, to accept an award for his global leadership in water from the U. S. Water Partnership.
- The U. S. Water Partnership (USWP) is working to unite and mobilize the U.S. expertise and resources to address global water challenges. In recognition of World Water Day, USWP is hosting two events – a reception at the Institute of Peace (3/21) and a partner meeting (3/22) at the State Department.
- There is no specific agenda for the meeting beyond affirming The Coca-Cola Company's support and offering our global system as a resource.

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To: Hupp, Sydney[hupp.sydney@epa.gov]
Cc: Jackson, Ryan[jackson.ryan@epa.gov]
From: J. Steven Hart
Sent: Tue 3/21/2017 11:15:36 AM
Subject: Re: Meeting with Administrator Pruitt [WARNING: DKIM validation failed]

Great. I need to check this morning and see what his schedule looks like

Steve Hart

On Mar 20, 2017, at 8:09 PM, Hupp, Sydney <hupp.sydney@epa.gov> wrote:

Evening Mr. Hart,

Hope this finds you well! Reaching out about setting up the Coca-Cola meeting that you emailed Ryan about. Administrator Pruitt will be leaving town early afternoon on Thursday but I would like to try to find a time before then to set up the meeting. Is there any opportunity to meet late afternoon on Wednesday?

Thank you!

Sydney Hupp

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To: J. Steven Hart[jshart@wms-jen.com]
Cc: Jackson, Ryan[jackson.ryan@epa.gov]
From: Hupp, Sydney
Sent: Tue 3/21/2017 11:17:15 AM
Subject: Re: Meeting with Administrator Pruitt [WARNING: DKIM validation failed]

Sounds good! Thank you.

Sent from my iPhone

On Mar 21, 2017, at 7:15 AM, J. Steven Hart <jshart@wms-jen.com> wrote:

Great. I need to check this morning and see what his schedule looks like

Steve Hart

On Mar 20, 2017, at 8:09 PM, Hupp, Sydney <hupp.sydney@epa.gov> wrote:

Evening Mr. Hart,

Hope this finds you well! Reaching out about setting up the Coca-Cola meeting that you emailed Ryan about. Administrator Pruitt will be leaving town early afternoon on Thursday but I would like to try to find a time before then to set up the meeting. Is there any opportunity to meet late afternoon on Wednesday?

Thank you!

Sydney Hupp

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